

***This statement is made by Odfjell Drilling AS, Deep Sea Management AS, Deep Sea Management International AS, Odfjell Invest AS, Odfjell Invest II AS, Deep Sea Drilling Company AS and Deep Sea Rig AS pursuant to the Norwegian Transparency Act and applies for the period 1 January – 31 December 2023.***

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## Organisational structure

### The Odfjell Drilling Group

The Odfjell Drilling group (the “**Group**”) is an international owner and operator of harsh environment mobile offshore drilling units, employing over 1,500 people. The ultimate parent company of the Group is Odfjell Drilling Ltd (“**ODL**”), which is headquartered in Aberdeen, Scotland and listed on the Oslo Stock Exchange. Management of the Group’s operations are led by Odfjell Drilling AS, which is headquartered in Bergen, Norway. The location of the Group’s activities depends on the contract back-log. More detail about our business can be found at [Who We Are - Odfjell Drilling](#) and [Our Fleet - Odfjell Drilling](#).

### Norwegian subsidiaries

#### Management and manning

- **Odfjell Drilling AS** is a sub-subsiary of ODL and provides operating and management services to the Group’s mobile offshore drilling units in addition to the operation and management of externally owned mobile offshore drilling units. The company is the employer of all onshore personnel in Norway.
- **Deep Sea Management AS** provides Norwegian based offshore personnel to all mobile offshore drilling units operated by the Group.
- **Deep Sea Management International AS** provides international based offshore personnel to the mobile offshore drilling units which operates internationally.

#### Operating companies

- **Odfjell Invest AS, Odfjell Invest II AS, Deep Sea Drilling Company AS and Deep Sea Rig AS** are operating companies that hold customer contracts with the oil companies. The companies have no employees.

#### Supply chain and human resources activities

The Group has outsourced the supply chain and human resources activities to Odfjell Technology AS, which is part of the Odfjell Technology group. The Odfjell Technology group was spun off from the Group in 2022. Prior to the spin off, Odfjell Technology AS had been established as a centralised provider of shared services, delivering inter alia services within supply chain management and human resources to the Group. This arrangement has continued following the spin off.

## Corporate culture

Our core values, which can be found at [Vision and values - Odfjell Drilling](#), set the tone, help to create our culture and give a common set of principles which everyone working for the Group must follow. These values extend into our supply chain. Our values are promoted and upheld through our group-wide Code of Business Conduct which helps us to meet our ethical and legal commitments. Additionally, we have set specific Corporate Social Responsibility Principles which include integrity, anti-corruption, and respect for human rights and how we impact local communities as a Group.

## Human Rights Policy

The Group is dedicated to the protection of fair labour practices and human rights in accordance with the International Bill of Human Rights, the ILO Core Conventions and Maritime Labour Convention. The actions to safeguard fundamental rights are carried out following the UN Guiding Principles on Business and Human Rights and OECD Guidelines for Multinational Enterprises. These internationally recognised instruments are made part of the Group's corporate governance through the [Human Rights Policy](#) and operationalised as an integrated part of risk assessments, supply chain management, human resources management, tender and contract processes and operations. Fundamental rights include particularly, but are not limited to:

- Right to health
- Right to equality for the law, equal protection of the law and rights of non-discrimination
- Just and favourable conditions of work
- Rights to freedom of association and collective bargaining
- Freedom from slavery and forced labour
- Rights for the protection of the child, freedom from child labour

The Group shall avoid infringing the human rights of others and aim to appropriately address adverse human rights impacts of the business. Risk assessments will form the foundation for continuous improvement of the Group's human rights efforts. All employees are expected to comply with the Human Rights Policy.

## Due diligence, risk management and risk assessment

The objective of the human rights risk assessment process is to identify and assess actual and potential adverse impacts on fundamental human rights and decent working conditions that the Group has either caused or contributed toward. This includes anything directly linked with the Group's operations, products or services via the supply chain.

Risks are identified and assessed based on several criteria: the scale, which considers the gravity of the impacts on human rights; the scope, which looks at the number of individuals affected or potentially affected; remediability, which evaluates how easily those impacted can be restored to their prior enjoyment of the relevant right; and potential, which considers impacts that have some likelihood of occurring in the future, often recognizing those that have occurred

in the past. The Group prioritizes actual and potential adverse risks and corresponding mitigating actions based on the highest risks to rightsholders, risks directly linked to the Group's main activities, products, and services, and the Group's authority, ability, and leverage to influence improvements in the value chain. These prioritized risks are documented and monitored in the Group's non-conformance system, Synergi, and are organized into a human rights risk management plan that is regularly updated.

The main actual and potential adverse risk categories currently identified in the risk assessment process are:

- Third party personnel employment standards, working conditions and compensation
- Working environment
- Fair treatment and equitable payment practices

### Within the organisation

As a global drilling contractor, the Group meets all the standards and requirements under the Maritime Labour Convention, 2006 (MLC, 2006). This includes the use of licensed private recruitment and placement services where we perform regular third-party audits to ensure compliance within the global workforce of the drilling units. The MLC 2006 establishes minimum working and living standards for all seafarers working on ships flying the flags of ratifying countries.

Priorities are to ensure that all locations maintain the highest safety standard and protect the health of our employees and others associated with our operations. Our aim is to ensure individuals are treated with dignity and respect, have the correct competency and mandated certifications to ensure a safe working environment, as well as the opportunity to raise grievances or, if needed, report anonymously via the whistleblower portal (mentioned below).

Our aim is to ensure equitable pay practices and working conditions regardless of gender, age, race, sexual identity, religion, or country of origin.

The management and manning companies conduct employee surveys which give both onshore and offshore employees an opportunity to provide feedback in relation to their employment satisfaction. Findings are analysed and followed up with development action plans. The Senior Vice President of HR is responsible for conducting the survey.

The management and manning companies work with relevant unions, employee associations and representatives to ensure responsible employment practices.

Prioritising the working environment, we ensure all locations maintain the highest safety standards, protect the health of employees and associates, and treat everyone with dignity and respect in accordance with applicable laws and mandates. Actual adverse impacts and significant risks of adverse impacts identified are typically related to possible injuries or work-related illness. Preventive/remedial actions implemented or planned include:

- Working systematically to prevent injuries and work-related illness through a robust HSE management system in compliance with ISO 45001, regional laws and regulations.

- HSE risk management processes are implemented to identify and mitigate risks for major accidents, personal injuries, and work-related illness.
- Conditions under which work is performed, including physical, environmental, and other factors are managed and maintained during all phases of product or service design, development, operation and end-product, and evaluated through inspections and working environment surveys in operations.
- HSE is a line management responsibility, and we engage with our employees and third-party personnel through intranet, meetings, QHSE training and drills, proactive reporting and thorough incident reporting and assessments. All locations have safety delegates and QHSE representatives.
- Measuring, monitoring and reporting are performed to ensure negative trends are identified and actioned. Safety delegates are the human element to secure anecdotal reporting is provided and followed up.
- Our employees have health and life insurances at all locations to ensure that any unforeseen injury can be remediated and does not add an undue burden.
- The company promotes mental health through global webinars and workshops as well as through e-learning programs.
- Implementation of a global policy “Bullying, Harassment and Discrimination” to ensure clear guidance on how to report negative attention, and to clarify expectations, roles, and responsibilities.

These actions all contribute to a continuous focus on safety, health and well-being, resulting in reduced illness related absence, and a positive and healthy workplace.

The Group acknowledges the advantage of having major administrative and operational presence in countries with strong human rights legislation. There has not been any identified actual negative impact on human rights in our own workforce in 2023.

### Within supply chain

The Group expects all contractors, suppliers, agents and business partners to share our commitment to human rights, implement it in their own value chain and report any situation in which human right infringements are suspected. By signing the [Supplier Code of Conduct](#), our suppliers confirm this commitment, and this is a prerequisite for becoming an approved supplier for the Group.

By agreeing to abide by our Supplier Code of Conduct the supplier agrees to:

- Maintain the highest standards of integrity in all business transactions worldwide
- Actively support and respect the United Nations Universal Declaration of Human Rights
- Maintain the freedom of association and the right to collective bargaining
- Comply with internationally recognised labour standards covering wages, working hours, disciplinary practices, employment contracts and working conditions

- Permit audits by independent auditors upon the request of the Group
- Report any infringement of the Supplier Code of Conduct via our whistleblower portal directly to the Compliance Officer

Failure to comply may lead to termination of any contract, disqualification as a supplier and reporting to the relevant authorities. See also: [General Terms & Conditions of Purchase NORWAY](#)

Our “become a supplier process” (“BAS”) requires potential suppliers to complete a pre-qualification which incorporates risk assessment of potential for corruption and breach of human rights. The nature of the services and country of operation are considered when determining the level of risk.

All potential new suppliers are risk assessed and given a "high risk" or a "low risk" score based inter alia on self-assessment on human rights. Suppliers with “high risk” are handled as non-conformances and followed up individually. With over 6,000 suppliers, the Group prioritizes screening existing suppliers based on risk areas, employing a strategic approach to determine which suppliers undergo short- and long-term risk assessments and ensuring continuous follow-up of those on the Approved Vendors List (AVL). Cooperation with our suppliers and participating in key networks is an important focus area for us in fulfilling our human rights commitment. A key challenge has been suppliers' reluctance to engage in human rights due diligence, with the BAS questionnaire being avoided. This has hindered our ability to assess risks and potential violations thoroughly, slowing our risk assessment progress in 2023. To address this challenge, supply chain management have been focusing on enhancing the stakeholder engagement processes, aiming to more effectively put pressure on suppliers to address human rights concerns.

In 2023, 244 supplier Human Rights self-assessments were carried out. 28 suppliers were identified as having a high risk for potential negative impact, and consequently followed up individually to reduce risk. No actual negative impact in relation to products or services the Group has purchased in 2023 were identified. No supplier relationships were terminated due to actual or potential negative impact to human rights.

Preventive/remedial actions implemented or planned include further development of supplier risk profiles and document and follow up progress on findings as part of the long-term human rights management plan. The objective is to reduce actual and potential negative impact to human rights and working conditions through our supply chain and to be transparent on findings, initiatives and results.

The drilling operations in Norway, Namibia and Canda during 2023 involved locals and contributed to the creation of well-paid and safe jobs, as well as skills development and access to new technology, both nationally and within local communities. Being present in locations with developing human rights practices brings about new opportunities and challenges that elevates the significance of responsible business conduct. Extensive verifications and audits of supplier's employment practices have been performed in 2023, especially in relation to our international operations.

## Training programmes

New employees and contractors are required to undertake e-learning programmes covering our [Code of Business Conduct \(COBC\)](#). Existing employees are required to complete compliance training and confirm their compliance with the Code of Conduct annually. Employees receive training on use of our Company Management System where all policies and procedures are available.

Managers in the Group shall ensure that all employees are aware of, trained in, and understand the Group's commitment to human rights, in addition to ensuring that the human rights risk assessment is duly implemented and followed up where required.

Employees working in Namibia participated in workshops related to anticorruption in 2023, to ensure compliance with the COBC and local regulations.

## Grievance mechanism

The Group's whistleblower portal, which can be found on both on the Group's internal intranet and our website, can be used by employees and external parties, including clients, suppliers, business partners and others. The reporter may choose to be anonymous and may also choose to open a secure communication channel which maintains the anonymity. This facilitates the raising and follow-up of concerns for non-compliance in a safe environment, including situations where the Group has contributed to direct or indirect, actual or potential adverse effects on human rights and decent working conditions.

## Information requests

Information request regarding how the Group addresses actual and potential adverse impacts on human rights can be sent to: [complianceofficer@odfjelldrilling.com](mailto:complianceofficer@odfjelldrilling.com). Please clearly specify the information being requested, so that the request can be answered correctly and efficiently.

Please note that the Group does not have an obligation to disclose information about an individual's personal affairs, or data regarding technical devices and procedures or other operational and business matters which must be kept secret for competitive reasons.

## Looking ahead

Learning from the lessons and experience gained by our employees and partners, the Group will take better advantage of industry collaboration. By collaborating with our clients, the Group continues to strengthen responsible supply chain management and encompasses supplier assessments on human rights and environmental impact considerations. This collaborative effort not only amplifies our commitment to upholding human rights but also demonstrates our dedication to minimising our environmental footprint through conscientious supplier selection and evaluation.

The implementation of new software for stakeholder engagement and collecting sustainability data will improve the quality and scope of due diligence in 2024. In addition, the human rights data, including data coming from the value chain, will be subject to audits. This is a way of ensuring quality and continuous improvement. The Group strongly believes that these measures will make the Group better equipped to deal with an intricate and diverse supply chain going forward.

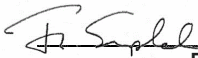
We continue to work on reinforcing the importance of protecting human rights in our organisation and in our supply chain through risk management, employee training and communications.

**This Transparency Act Statement is given by:**

## Odfjell Drilling AS



\_\_\_\_\_  
Kjetil Gjersdal  
Chairman of the Board / General Manager



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Frode Skage Syslak  
Board member



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Janike Amundsen Myre  
Board member



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Leif Helge Eikeseth  
Board member



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Eirik Grimstad Øvreid  
Board member

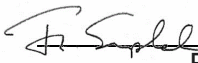
## Deep Sea Management AS



Kjetil Gjersdal  
Chairman of the Board



Jakob Korsgaard  
General Manager



Frode Skage Syslak  
Board member



Janike Amundsen Myre  
Board member



Leif Helge Eikeseth  
Board member

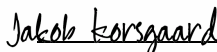


Eirik Grimstad Øvrelid  
Board member

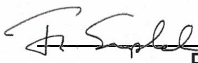
## Deep Sea Management International AS



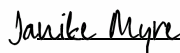
Kjetil Gjersdal  
Chairman of the Board



Jakob Korsgaard  
General Manager



Frode Skage Syslak  
Board member




Janike Amundsen Myre  
Board member



## Odfjell Invest AS




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Chairman of the Board



Jakob Korsgaard  
General Manager



Frode Skage Syslak  
Board member

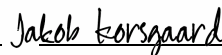


Janike Amundsen Myre  
Board member


## Odfjell Invest II AS



Kjetil Gjersdal  
Chairman of the Board



Jakob Korsgaard  
General Manager



Frode Skage Syslak  
Board member

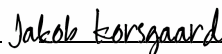


Janike Amundsen Myre  
Board member

## Deep Sea Drilling Company AS



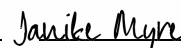
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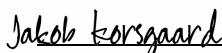


Janike Amundsen Myre  
Board member

Deep Sea Rig AS

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Kjetil Gjersdal  
Chairman of the Board

Handwritten signature of Jakob Korsgaard in black ink.

Jakob Korsgaard  
General Manager

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Frode Skage Syslak  
Board member

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Janike Amundsen Myre  
Board member

Handwritten signature of Cecilie Isdahl Gjelsvik in black ink.

Cecilie Isdahl Gjelsvik  
Board member